

3:30 pm – *The Role of a Major Washington Law and Lobbying Firm.*
4:30 pm J. Keith Kennedy, Managing Director, and JC Sandberg & Mark van de Water, Senior Public Policy Advisors, Baker Donelson, PC
Lincoln Square, 555 Eleventh St. NW, Sixth Floor Metro: Metro Center, take Eleventh Street exit.

6:30 pm – Dinner: *Reflecting on Our Week in D.C.*
8:30 pm All of us, plus Heather Zichal, President-Elect Obama's Energy and Environment Transition Team (invited)
The Irongate Inn. 1734 N Street, NW. Metro: Dupont Circle, go east.

FRIDAY, DECEMBER 5: SMALL GROUP AND PERSONAL APPOINTMENTS

Morning Small group and personal appointments

2:45 pm **Assemble outside Orientation Theater on lower level of Capitol Visitor Center to begin security clearance.**

3:20 pm *Capitol Tour.*

SATURDAY, DECEMBER 6:

Morning Optional tour of the Museum of the American Indian, the Newseum, or other relevant cultural excursion.

SATURDAY, NOVEMBER 29: ARRIVE IN WASHINGTON, D.C.

The Quincy, 1823 L Street, NW. Washington, D.C. 20036
Metro: Farragut North or Farragut West. Phone: (202) 223-4320.

6:30 pm **Optional** informal dinner in Adams Morgan neighborhood.
Meet in hotel lobby.

SUNDAY, NOVEMBER 30: THE WASHINGTON MILIEU

7:45 am Meet in hotel lobby.

8:00 am – Bus Tour: *The Many Facets of Washington DC.* Jeff Hammarlund.

1:00 pm Arrive at SOME at 10 am, 71 O St. NW.

Afternoon Free time

5:00 pm Meet in hotel lobby. Travel to Steve Stockton's home for dinner.

6:00 pm – Dinner: *The Role of the Corps' Director of Civil Works, the Role of BPA's National Office, and Life in a City of Vagabonds* (casual attire).

9:00 pm Steve Stockton, Director of Civil Works, US Army Corps of Engineers
Sonya Baskerville, Manager, BPA's National Office
Hosted by Steve and Joan Stockton at their home. Metro Stop: Huntington Station. Charter bus to 6132 Stegen Dr., Alexandria, VA (2 miles).

MONDAY, DECEMBER 1: EXPLORING ISSUE EMERGENCE AND AGENDA SETTING

8:00 am Meet in hotel lobby. Walk to appointment via White House and Lafayette Square, 1600 Pennsylvania Avenue.

9:00 am **Arrive at OMB to begin security clearance.**

9:30 am – *The Role of the Office of Management and Budget Program Examiner.*

10:30 am Eugene Ebner, Branch Chief, Water and Power Branch
Julie Middleton, Program Examiner for Power Marketing Administrations and former Examiner for the COE
Old Eisenhower Executive Building, 17th & Pennsylvanian, Room 248

10:30 am – *Assembling the President's Program and Budget.*

11:45 am Emily Kornegay, Appropriations Advisor, OMB Legislative Affairs
Old Eisenhower Executive Building, 17th & Pennsylvanian, Room 248

12:15 pm Lunch near Gallery Place

1:00 pm – *The Roles of National Environmental Organizations and a Tribal Consultant.*

3:15 pm David Conrad, Water Resources Specialist, National Wildlife Association
John Kostyack, Executive Director, Wildlife Conservation and Global Warming, National Wildlife Association
George Waters, Consultant to Yakama Nation and other tribes.
National Wildlife Federation, 901 E St. NW, 4th fl. Metro: Gallery Place

3:45 pm – *The Role of National Trade Associations.*

5:00 pm Mark Crisson, President and CEO, and Joy Ditto, Director, Legislative Affairs, American Public Power Association
Amy Larson, President, National Waterways Conference
APPA. 1875 Connecticut Ave. NW. 12th floor. Metro: Dupont Circle.

TUESDAY, DECEMBER 2: THE ROLE OF CONGRESS IN POLICY FORMATION AND LEGITIMATION

- 7:45 am** Meet in hotel lobby to walk to Farragut West Metro.
- 8:20 am** **Arrive at Lib. of Congress Madison Bldg. to begin security clearance**
- 8:40 am –** *The Role of the Congressional Research Service.*
- 10:00 am** Nicole Carter, Betsy Cody, and Fred Sissine, Analysts, Resources, Science and Industry Division, Congressional Research Service Madison LOC, 101 Independence Ave. SE, Rm. LM 222. Metro: Capitol South.
- 10:00 am –** *The Role of House Personal and Committee Staff*
- 11:45 am** Janine Benner, Legislative Director, Rep. Earl Blumenauer
Dennis Worden, Legislative Assistant, Rep. David Wu
Nathan Rea, Legislative Assistant, Rep. Greg Walden
Michael Quear, Staff Director, Science and Technology Committee's Subcommittee on Technology and Innovation
Allison Dane, Professional Staff, Committee on Transportation and Infrastructure, Rep. Peter DeFazio
Amelia Jenkins, Staff Director, Natural Resources Committee's Water and Power Subcommittee
Rayburn House Office Building Room B-318 (House Ways and Means Subcommittee). Walk.
- Noon –** *The Role of a Member of Congress.*
- 12:20 pm** Rep. David Wu (D-OR.) or a senior staff member.
2338 Rayburn House Office Building. Walk. Pick up gallery passes.
- 12:20 pm –** Lunch in Rayburn cafeteria; possibly view House Chamber.
- 1:30 pm**
- 2:00 pm –** *The Role of the Senate Committee Staff.*
- 3:20 pm** Charles Kieffer, Staff Director, & Roger Cockrell, Professional Staff, Senate Appropriations Committee
Sam Fowler, Chief Council, or Leon Lowry, Professional Staff, Senate Energy and Natural Resources Committee
Bettina Poirier, Staff Director, Senate Environment and Public Works Committee Room S131 (Senate Appropriations Committee Hearing Room). Senate Wing of Capitol. Walk.
- 3:40 pm –** *The Role of the Senator's Personal Staff.*
- 5:00 pm** Dave Berick, Senior Advisor for Energy, Senator Ron Wyden
Joel Merkel, Legislative Assistant, Senator Maria Cantwell
Craig Ferguson, Legislative Assistant, Senator Mike Crapo
Location: Dirksen Senate Office Building, Room SD 366 (Senate Energy and Resources Committee Hearing Room.)
- 6:00 pm –** *Dinner on "The Hill"*
- 7:30 pm** Jamie Pinkham, Columbia River Intertribal Fish Commission
Amelia Jenkins, Natural Resources Committee's Water and Power Subcommittee
Zack's Taverna Greek Islands, 305 Pennsylvania Ave. SE. Walk.

WEDNESDAY, DECEMBER 3: POLICY LEGITIMATION AND IMPLEMENTATION

- 8:00 am** Meet in hotel lobby to walk to first appointment.
- 8:30 am –** *The Role of the Media.*
- 9:45 am** Ben Geman, Senior Reporter, E&E Publishing
Charlie Pope, Washington Correspondent, The Oregonian
Western Presbyterian Church, 2401 Virginia NW. Walk.
- 10:30 am –** *The Role of the White House Council on Environmental Quality.*
- 12:00 pm** Edward Boling, General Counsel, CEQ
CEQ, 722 Jackson Place, NW. Metro: Farragut West
- 12:00 pm** Lunch on your own. Recommended: Restaurants at Union Station.
Walk to FERC from Union Station Metro takes 10 minutes.
- 1:15 pm** **Arrive at FERC to begin security clearance.**
- 1:30 pm –** *The Role of a Regulatory Agency: Federal Energy Regulatory Commission*
- 2:45 pm** Commissioner Philip Moeller
Sarah McKinley, Manager of State Outreach, Office of External Affairs, and other FERC staff
FERC, 888 First Street NE. Metro: Union Station.
- 3:15 pm –** *The Role of a Think Tank: The World Resources Institute.*
- 4:30 pm** Robin Murphy, Vice-President for External Relations
World Resources Institute, 10 G Street NE, Suite 800. Walk.

THURSDAY, DECEMBER 4: POLICY & PROGRAM EVALUATION: KEEPING GOVERNMENT ACCOUNTABLE

- 7:20 am** Meet in hotel lobby to walk to Farragut North Metro.
- 7:50 am** **Arrive at GAO to begin security clearance.**
- 8:00 am –** *The Role of the Government Accountability Office: Congress' Watchdog.*
- 10:25 am** Ralph Dawn, Managing Director, Congressional Relations
Anu Mittal & Mark Gaffigan, Directors, Natural Resources & Environment
Frank Rusco, Acting Director, Natural Resources & Environment
Jeffrey Malcolm, Assistant Director, Natural Resources & Environment
GAO, 441 G St. NW, Room 7C13. Metro stop: Judiciary Square.
- 11:00 am –** *The Role of a Foreign Embassy*
- 1:00 pm** Daniel Abele, Head, Research and Academic Relations
Christina Komorski, Second Secretary (Environment)
Beatrice Maille, First Secretary (Congressional and Legal Affairs)
Embassy of Canada, 501 Pennsylvania Avenue, NW. No-host catered lunch at the embassy. Walk.
- 1:45 pm –** *The Role of National Consumer Advocacy and Public Interest Organizations.*
- 3:00 pm** Tyson Slocum, Director, Public Citizen's Energy Program
Public Citizen, 1600 20th St NW (intersection of Connecticut, 20th St. and Q St.) Metro: Dupont Circle.